

***In consideration of public health, open meetings and the Governor's Executive Order No. 7B dated March 10, 2020 regarding PROTECTION OF PUBLIC HEALTH AND SAFETY DURING COVID-19 PANDEMIC AND RESPONSE - FURTHER SUSPENSION OR MODIFICATION OF STATUTES, this meeting will include an option for the public to phone in to listen to the audio of the meeting. Please note that public comment will be received for this meeting. Alternatively, the Board encourages the public to email any comments for Board consideration to NewtownBOE@newtown.k12.ct.us***

***To listen to the meeting, please call: 1-914-863-1163 The PIN is: 669 381 805#***

Newtown Public Schools  
CIP/Facilities/Finance Sub Committee Agenda  
October 13, 2020 5:00pm  
Virtual Meeting

CALL TO ORDER

SALUTE TO FLAG

BUSINESS

Item 1 Approval of BOE CIP Minutes of June 23, 2020, and BOE CIP Minutes of August 18, 2020

Item 2 Discussion of BOE CIP

Item 3 Budget vs Actual Projected Expenses

Item 4 Discussion of Virtual Net Metering

Item 5 Waste Water Testing Discussion

PUBLIC COMMENT

ADJOURNMENT

Newtown Board of Education Virtual Meeting  
CIP/Facilities/Finance Sub-Committee Minutes  
June 23, 2020, 6:00 p.m.

**Call to Order:** The BOE CIP Sub Committee meeting was called to order at 6:01 by Mr. Delia.

**Participants:** Dan Delia, Chair, Sub-Committee, Ron Bienkowski, Director of Business, Dr. Michelle Ku, Chair, Board of Education, Robert Gerbert, Director of Operations, Deb Zukowski, Sub-Committee, Debbie Leidlein, Sub-Committee, Matthew Ritter, Shipman & Goodwin

**Pledge of Allegiance**

**Item 1 Discussion of Non-Lapsing Fund and Regulation**

Mr. Delia invited Matt Ritter, with Shipman and Goodwin, who is one of the Board of Education's Attorneys to discuss the legal issues and language of the Non-Lapsing Fund proposed regulation.

Mr. Ritter gave a quick outline of his practice and what he does as an Attorney for Boards and Town Municipalities. He stated the best advice he can give regarding General Statute 10-248a is it is meant to be a mutually cooperative relationship. The Statue involves Board and Town powers and it relies on cooperation between the two sides. Mr. Ritter then reviewed questions that were presented to him from Ms. Zukowski (attached) and discussed the language within the General Statute 10-248a to give the sub-committee a better understanding. Due to a technical issue with the video portion of this discussion, this section is in audio only and can be accessed by clicking the following link:

<https://viewer.earthchannel.com/PlayerController.aspx?PGD=newtownct&eID=467>

The discussion turned to the draft of the regulation that Mr. Bienkowski developed. Mr. Bienkowski stated he tried to make it comprehensive in addressing a number of issues and asked Mr. Ritter to review it and give us some advice and responses. Mr. Ritter will review the draft regulation and clean up the language and make comments to reflect the policy that was recently approved and will forward the regulation back to the sub-committee for their review.

**Item 2 Discussion and Possible Recommendation of the CIP**

Mr. Bienkowski reviewed the CIP. The Head O'Meadow project numbers were adjusted to reflect a better number on the boilers and lighting project at \$850K. Mr. Bienkowski also stated he took the Hawley property off the first 5 years. Everything else is the way the sub-committee discussed the CIP plan over the last meeting.

Mr. Gerbert discussed the projects of the HOM boilers and lighting project and separating out the costs. He stated during the budget season he counted the lighting fixtures at 713. At an allowance of \$500 per fixture and with adding lighting controls and exterior lighting it would bring the cost to \$400-\$425K range. With the boilers, the cost per boiler is \$100K, adding in the pumps, a small boiler for water heating, electrical, controls etc., the cost would run to about \$350-\$400k.

Mr. Delia stated that was a savings of about \$200K from the original cost on the CIP. Mr. Gerbert said he is not accounting for any rebates. He said there are a couple of avenues for rebates in the lighting.

Ms. Zukowski asked what would be the loss or gain in separating the lighting and boilers from HOM in Year 3 to identify them.

Mr. Bienkowski stated that by separating them it could be a flag for debates with the possibility of pushing one of the projects into another year.

Mr. Delia stated as an energy project he felt more comfortable leaving them together.

Mrs. Leidlein stated with energy projects we have typically left them together. She indicated she felt better to leave it as is.

The Sub-Committee recommended to bring the CIP as it now stands to the Board at their next meeting.

### **Item 3 Budget Transfers for 2020-2021 (for salary adjustments)**

Mr. Bienkowski talked about the budget transfers that are necessary to re-align the budget lines with the salary adjustments that were approved at the last Board of Education meeting. Since he put this together he has had further thoughts to do this as a budget adjustment. The advantage would be to re-align the budget numbers so that when we work on next year's budget we don't have to be concerned with the transfer column. This schedule would be reformatted with budget line numbers with pluses and minuses to show what the original budget is, what the adjusted budget is and the amended budget will end up being. We will always have this detail as a separate schedule instead of the transfer it will be an adjustment schedule.

Mr. Delia stated he was in full support of this and the Sub-Committee agreed.

### **Item 4 Information Only – HAW Engineering**

As of June 19<sup>th</sup> the town awarded the project of the Hawley Air Quality Improvements Project to Christopher William Architects out of the five companies as being the most comprehensive which they displayed how they are going to deal with the environmental and climate control aspects.

### **Item 5 Approval of May 27, 2020 BOE CIP Sub Committee Minutes**

Mrs. Leidlein moved to approve the minutes of May 27, 2020. Ms. Zukowski seconds the motion. All in favor. Motion passes.

**Public Comment:** No public comments

**Adjournment:**

Mr. Delia asked for a motion to adjourn the meeting. Mrs. Zukowski moved to adjourn the meeting. Mrs. Leidlein seconds the motion. All in favor. Motion passes and meeting was adjourned at 7:20 pm.

Respectfully Submitted,  
Joanne Morris

THESE ARE DRAFT MINUTES AND ARE SUBJECT TO THE APPROVAL OF THE BOE CIP/FACILITIES/FINANCE  
SUB COMMITTEE

Newtown Board of Education Virtual Meeting  
CIP/Facilities/Finance Sub-Committee Minutes  
August 18, 2020, 7:00 p.m.

**Call to Order:** The BOE CIP Sub Committee meeting was called to order at 7:00 by Mr. Delia.

**Participants:** Dan Delia, Chair, Sub-Committee, Ron Bienkowski, Director of Business, Dr. Michelle Ku, Chair, Board of Education, Robert Gerbert, Director of Operations, Deb Zukowski, Sub-Committee Member, Dr. Lorrie Rodrigue, Superintendent

**Pledge of Allegiance**

**Item 1 Review of Anticipated Expenses Related To COVID**

Mr. Bienkowski stated that the list (attached) are the items we have discussed over the last couple of months which are necessary to open school in September and there are things still happening that we don't know about that could be added to this list. Additional hand sanitizer has not been included in the total at this point. He indicated this list will not stop and there will be additional needs.

Dr. Rodrigue stated the staffing area could be an issue with adding hours for paraeducators that we have not anticipated. If we add a Kindergarten section we would need an additional paraeducator. Overall, we think everything is good right now and the list is very fluid. She indicated that we keep examining our PPE (Personal Protective Equipment) and making sure we have enough to get us through a good portion of the beginning of the year and we are making sure every base is covered but, things will pop up and it is the nature of the game right now.

Ms. Zukowski stated she had heard talk of the bus monitors, instead of being on for two weeks was going to be for only two days. Dr. Rodrigue stated we have posted looking for volunteers and it was originally for two weeks in the plan. She said we want to make sure we are covered at least the first two days, and we have asked for two weeks. We have 55 buses. We cannot use staff because they would be late for school, or Paraeducators that are one to one as they would also be late for school. Dr. Rodrigue stated she is reaching out and getting requests from the community wanting to help. Other districts are having the same issue of finding people and we are doing the best we can. Ms. Zukowski asked if the goal is still 10 days for monitors.

Dr. Rodrigue said that was the intent when we were going to have full buses. Right now buses are half and could be less than half because a lot of parents are choosing to drive their children. We want students riding buses to know that they have to wear masks and stay seated. We might need more than 55 people if some don't want to do morning and afternoon runs due to schedules. Dr. Rodrigue will be sending another plea out to community to fill the need for volunteers.

Mr. Delia asked if we need to put anything on the list with potential expenses for more security or, anything else since we will have more traffic as parents will be dropping off their children?

Dr. Rodrigue said she has our Director of Security on alert and all of Newtown Police. Principals have figured out and adjusted their schedules and created a time lag for pickup and dropping off. This could be another thing we will have to adjust along the way.

Mr. Delia asked Mr. Gerbert if there was anything else to add to this list besides the hand sanitizer?

Mr. Gerbert stated he thought the list was pretty comprehensive. There will still be incidentals such as hand sanitizer and wipes which are popular at this time. We have plenty of soap, cleaning supplies and disinfectant. We don't know about hand sanitizer and wipes until we see what we are consuming.

Mr. Delia asked if we should increase the number.

Mr. Gerbert stated he does not have anything in regards to extra expenses for PPE, hand sanitizer etc. Presently, we may be in the neighborhood of \$50-60k more which we are committed to for purchasing materials depending on how fast we use them up, that cost could also get up to \$100K easily.

Dr. Rodrigue stated the expenses are close to or match what was submitted to the state. She also said some of the things we were able to capture early were sight licenses for some apps that we had and worked into this year's budget, along with technology, devices, and hotspots. The amount of \$1.5M was given to the State at the time when they asked for potential expenses.

Mr. Delia said he would put a bigger number up for the hand sanitizer as we will go through this very fast. Ms. Zukowski agreed.

Dr. Rodrigue said when we assessed, we wanted to be very careful and not to underestimate these costs.

Mr. Delia was comfortable with adding another 50% to the cost of the hand sanitizer.

Mr. Bienkowski stated he would increase the hand sanitizer expense to the list.

Dr. Rodrigue said when we meet these tweaks and go to Board of Finance closer to the \$1.5M we will utilize these figures. We are looking at the \$1.5M as being a realistic number.

## **Item 2 Discussion and Acceptance of the Non-Lapsing Account Regulation**

Mr. Bienkowski stated we had Matt Ritter, our attorney, answer a lot of questions that the sub-committee had regarding a draft of the Non-Lapsing Fund regulation and he took what we were

looking at and put into a regulation that would address everything he heard at the CIP Sub-Committee's previous meeting. This draft is a result of his work. This draft cuts to the chase and lists the salient points of our discussion and he suggested the committee adopt this as the appropriate regulation of the non-lapsing fund because we are going to be asking for funds to be deposit into that account at the Board of Finance meeting and it would be good to have this draft in-place as an approved regulation.

Ms. Zukowski asked Mr. Bienkowski if he was satisfied with everything.

Mr. Bienkowski stated he thought it is a good summary that we can work with.

Dr. Ku stated the regulation will not be approved by the Board of Education because it has to go through Administration. The sub-committee can bring this forward to the Board of Education for informational purposes.

The Sub-Committee agreed to bring this to the Board of Education to support this regulation.

**Public Comment:** No public comments

**Adjournment:**

Mr. Delia moved to adjourn the meeting. Ms. Zukowski seconds the motion. All in favor. Motion passes and meeting was adjourned at 7:26pm.

Respectfully Submitted,  
Joanne Morris

THESE ARE DRAFT MINUTES AND ARE SUBJECT TO THE APPROVAL OF THE BOE  
CIP/FACILITIES/FINANCE SUB COMMITTEE

**NEWTOWN BOARD OF EDUCATION  
SUMMARY - CAPITAL IMPROVEMENT PLAN  
2021/22 TO 2025/26**

**Approved by the Board of Education  
on 7/7/2020**

**INITIAL FIVE YEARS**

CIP Item #	Location	Description of Project	Year 1	Year 2	Year 3	NO BONDING	Year 5	TOTALS
			2021/22	2022/23	2023/24	Year 4	2025/26	
1	Hawley Elem.	Ventilation, HVAC Renovations	\$4,199,720	\$0				
8	Hawley Elem.	Generator - 80KW <i>(whole school reduced to essential components only)</i>				\$0	\$250,000	\$4,449,720
9	Middle Gate Elem	Energy Project window modifications				\$0	\$1,000,000	\$1,000,000
6	Head O'Meadow	Boilers, water heater, VFD & pump replacements with LED lighting			\$850,000	\$0		\$850,000
3	Reed Intermediate	Install high efficiency gas boilers & LED lighting conversion		\$1,539,894	\$0			\$1,539,894
4	Middle School	Engineering for ventilation and A/C renovations		\$300,000	\$0			
5	Middle School	Ventilation, HVAC, Auditorium, Media center, replace rooftop units '98			\$3,782,228	\$0		\$4,082,228
2	High School	Replace/restore stadium turf field & track <i>(11th year)</i>	\$795,000	\$0				
7	High School	Create turf practice field rear of school					\$1,100,000	
-	High School	Rear Practice fields facilities and storage <i>(moved back one year)</i>					\$0	
<b>TOTAL COSTS OF ALL PROJECTS</b>			<b>\$4,994,720</b>	<b>\$1,839,894</b>	<b>\$4,632,229</b>	<b>\$0</b>	<b>\$2,350,000</b>	<b>\$13,816,843</b>
<b>TOTAL TO BE BONDED</b>			<b>\$4,994,720</b>	<b>\$1,839,894</b>	<b>\$4,632,229</b>	<b>\$0</b>	<b>\$2,350,000</b>	<b>\$13,816,843</b>

Previous BOE approved CIP amounts (November 6, 2019)	\$4,712,000	\$1,752,730	\$4,565,812	\$2,000,000	\$2,504,000	\$15,534,542
Difference to previously approved plan	\$282,720	\$87,164	\$66,417	-\$2,000,000	-\$154,000	-\$1,717,699

Eligibility for project inclusion on the CIP is that the cost must exceed \$200,000.  
2017-18 Reimbursement rate 36.43%

Construction inflation estimate 6.0%



**NEWTOWN BOARD OF EDUCATION  
SUMMARY - CAPITAL IMPROVEMENT PLAN  
2026/27 TO 2030/31**

Approved by the Board of Education  
on 7/7/2020

**SECOND FIVE YEARS**

CIP Item #	Location	Description of Project	Year 6	Year 7	Year 8	NO BONDING	Year 10	TOTALS
			2026/27	2027/28	2028/29	Year 9	2030/31	
	Hawley Elem.	Classroom renovations '21 section (ceilings, lighting, floors, etc.) Repave entire parking lot, curbing, sidewalks Elevator to café	\$318,000	\$1,011,240 \$0	\$0 \$1,378,000	\$0 \$0		\$2,707,240
	Sandy Hook							\$0
	Middle Gate Elem	Repave entire parking lot, curbing, sidewalks Complete kitchen renovation Ventilation, HVAC Renovations		\$1,378,000	\$0 \$397,500	\$0	\$300,000	\$2,075,500
	Head O'Meadow	Replace/update A/C Re roofing/restoration		\$2,696,640	\$6,179,800 \$0	\$0		\$8,876,440
	Reed Intermediate	Repave entire parking lot, curbing, sidewalks Re roof entire building (solar remove & reinstall \$225K)	\$3,710,000	\$2,120,000 \$0	\$0			\$5,830,000
	Middle School	Repave entire parking lot, curbing, sidewalks Window replacements (front of building) Library and science lab renovations Complete kitchen renovation	\$795,000	\$3,710,000 \$0	\$1,685,400 \$0	\$0	\$1,000,000	\$7,190,400
	High School	Re roofing/restoration HVAC equipment replacements Athletic/Stadium field house and storage Rear Practice fields facilities and storage <i>(moved back one year)</i>	\$2,921,360 \$954,000 \$0	\$0 \$1,685,400	\$0	\$0	\$5,300,000	\$10,860,760
<b>TOTAL COSTS OF ALL PROJECTS</b>			<b>\$8,698,360</b>	<b>\$12,601,280</b>	<b>\$9,640,700</b>	<b>\$0</b>	<b>\$6,600,000</b>	<b>\$37,540,340</b>
<b>TOTAL TO BE BONDED</b>			<b>\$8,698,360</b>	<b>\$12,601,280</b>	<b>\$9,640,700</b>	<b>\$0</b>	<b>\$6,600,000</b>	<b>\$37,540,340</b>

**2020-2021 COVID Expenses**

				<u>DRAFT</u>	<u>Expensed</u>	<u>Anticipated/ Encumbered</u>	<u>Total</u>	<u>CRF</u>
<b>Personnel Expenses</b>								
	Nurses - increase 7 hour day to 8 hours			\$97,500	\$87,539		\$87,539	
	.8 Nurse addition			\$49,800	\$23,305		\$23,305	
	Additional Building Substitutes			\$117,000	\$128,180		\$128,180	
	Behavior Interventionist HOM			\$20,000	\$0	\$0	\$0	
	Additional Para hours - Kdg, reading & math			\$17,124	\$24,435		\$24,435	
	Bus monitors, 6 hrs. per day for 10 days			\$50,300	\$46,850		\$46,850	
	Custodians, additional bathroom cleaning			\$225,634	\$8,637	\$164,094	\$172,731	
	BT services					\$62,562	\$62,562	
	Psychology Coverage, additional guidance hours				\$57,992		\$57,992	
	Physics Coverage				\$28,577		\$28,577	
							\$0	
	Certified Staff 1.0 HOM, 0.2 HS Sped	1.2		\$74,353	\$32,158		\$32,158	Increased .5 HOM reading (now 1.0)
<b>Sub Total Personnel Costs</b>				<b>\$651,711</b>	<b>\$437,673</b>	<b>\$226,656</b>	<b>\$664,329</b>	<b>\$664,329</b>
<b>Facilities Expenses</b>								
1	Tables	300	\$116.25	\$34,875	\$34,875		\$34,875	
2	Desk shields, students, offices, café			\$144,878	\$105,284	\$4,598	\$109,882	\$107,239
3	Tents for HS additional eating space	5	\$8,770	\$43,850	\$43,850		\$43,850	
4	Storage containers			\$14,940	\$9,231	\$5,709	\$14,940	
5	HVAC Higher rated filters			\$16,051	\$333	\$15,718	\$16,051	\$16,052
6	Ventilation Purge Programming (all schools)			\$25,840	\$25,840		\$25,840	\$25,840
7	Air Purifiers			\$46,446	\$46,446		\$46,446	\$46,396
8	PPE Hand sanitizer			\$100,000				
	PPE (shields, masks)				\$4,997	\$13,373	\$18,370	\$2,536
	Sanitizer & Disinfectant				\$75,780	\$30,599	\$106,379	\$97,430
	Storage & Signage				\$32,645	\$5,311	\$37,955	\$4,433
	Misc Items (purchased at school level)				\$3,613	\$10,453	\$14,066	
<b>Sub Total Facilities Costs</b>				<b>\$426,880</b>	<b>\$382,893</b>	<b>\$85,760</b>	<b>\$468,654</b>	<b>\$468,654</b>
<b>Other Items</b>								
1	Distance Learning Technology items			\$382,698	\$74,744	\$513,762	\$588,506	\$40,235
2	Disposable Face masks			\$8,200 ?			\$0	
3	Face shields	750	\$2.79	\$2,079	\$2,093		\$2,093	\$2,250
4	Thermometers	10	\$134	\$1,340	\$1,340		\$1,340	
5	Office Dividers			\$41,932	\$43,172		\$43,172	\$38,430
	Legal Fees				\$3,060		\$3,060	
<b>Subtotal Other Costs</b>				<b>\$436,249</b>	<b>\$124,409</b>	<b>\$513,762</b>	<b>\$638,171</b>	<b>\$638,171</b>
<b>Total Potential Estimated Additional Costs</b>				<b>\$1,514,840</b>			<b>\$1,771,154</b>	<b>\$380,841</b>
							<i>Above Estimate</i>	\$256,314

**Virtual Net Metering Credit & Billing 2020**

Acct# 5181-521-9084	Current Credit	# Days	Kw	kWh Credit	kWh Credit	T&D	Other Charges	Net Credit
Jan 16-17	-\$6,250.50	1	36,000	-0.15478	-\$5,572.08	\$53.59		-\$5,518.49
2/14-3/16	-\$21,864.73	31	141,600	-0.15478	-\$21,916.85	\$52.12		-\$21,864.73
3/16-4/15	-\$15,549.70	30	100,800	-0.15478	-\$15,601.82	\$52.12		-\$15,549.70
4/15-5/15	-\$22,521.22	30	144,000	-0.15676	-\$22,573.44	\$52.22		-\$22,521.22
5/15-6/15	-\$30,045.58	32	192,000	-0.15676	-\$30,097.92	\$52.34		-\$30,045.58
6/16-7/17	-\$22,229.14	31	156,000	-0.14283	-\$22,281.48	\$52.34		-\$22,229.14
7/17-8/17	-\$17,110.76	31	127,200	-0.13493	-\$17,163.10	\$52.34		-\$17,110.76
8/17-9/16	-\$12,190.44	30	132,048	-0.13493	-\$17,817.24	\$54.72	\$5,572.08	-\$12,190.44
	<b>-\$147,762.07</b>		<b>1,029,648</b>		<b>-\$153,023.92</b>	<b>\$421.79</b>	<b>\$5,572.08</b>	<b>-\$147,030.05</b>

Acct# 5154-821-9039	Current Credit	# Days	Kw	kWh Credit	kWh Credit	T&D	Other Charges	Net Credit
1/15-1/16	-\$33,473.50	1	213,600	-0.15478	-\$33,061.01	\$105.71		-\$32,437.10
2/14-3/16	-\$15,870.12	31	-	-0.15478	\$0.00			-\$518.20
3/16-4/15	-\$21,016.32	30	103,200	-0.15478	-\$15,973.30	\$103.18		-\$15,870.12
4/15-5/15	-\$28,916.91	30	134,400	-0.15676	-\$21,068.54	\$52.22		-\$21,016.32
5/15-6/16	-\$24,285.89	32	184,800	-0.15676	-\$28,969.25	\$52.34		-\$28,916.91
6/16-7/17	-\$14,520.10	31	170,400	-0.14283	-\$24,338.23	\$52.34		-\$24,285.89
7/17-8/17		31	108,000	-0.13493	-\$14,572.44	\$52.34		-\$14,520.10
8/17-9/16*	-\$21,049.08	30	156,000	-0.13493	-\$21,049.09	\$52.34		-\$20,996.75
	<b>-\$159,131.92</b>		<b>1,070,400</b>		<b>-\$159,031.86</b>	<b>\$418.13</b>	<b>\$0.00</b>	<b>-\$137,564.64</b>

**Sherman Project - Total Credit Acct 5181-521-9084** **-\$153,023.92**

\*8/17-9/16 on Ever source bill, missing copy from host meter (est kWh)  
**Jackson Project - Total Credit Acct 5154-821-9039** **-\$159,031.86**

Jackson-Sherman Bill	kWh	kWh Credit	Fee	Net Credit
<i>Estimated (not yet billed)</i>			<b>\$0.089</b>	
1/16-3/16	36,000	-\$5,572.08	\$3,204.00	-\$2,368.08
2/14-3/16	141,600	-\$21,916.85	\$12,602.40	-\$9,314.45
3/16-4/15	100,800	-\$15,601.82	\$8,971.20	-\$6,630.62
4/15-5/15	144,000	-\$22,573.44	\$12,816.00	-\$9,757.44
5/15-6/15	192,000	-\$30,097.92	\$17,088.00	-\$13,009.92
6/16-7/17	156,000	-\$22,281.48	\$13,884.00	-\$8,397.48
7/17-8/17	127,200	-\$17,163.10	\$11,320.80	-\$5,842.30
8/17-9/16	132,048	-\$17,817.24	\$11,752.27	-\$6,064.96
<b>Total Invoice Due</b>	<b>1,029,648</b>	<b>-\$153,023.92</b>	<b>\$91,638.67</b>	<b>-\$61,385.25</b>

Jackson-Sherman Bill	kWh	kWh Credit	Fee	Net Credit
			<b>\$0.089</b>	
1/16-3/16	213,600	-\$33,061.01	\$19,010.40	-\$14,050.61
3/16-4/15	103,200	-\$15,973.30	\$9,184.80	-\$6,788.50
4/15-5/15	134,400	-\$21,068.54	\$11,961.60	-\$9,106.94
5/15-6/16	184,800	-\$28,969.25	\$16,447.20	-\$12,522.05
6/16-7/17	170,400	-\$24,338.23	\$15,165.60	-\$9,172.63
7/17-8/17	108,000	-\$14,572.44	\$9,612.00	-\$4,960.44
<b>Total Invoice Due</b>	<b>914,400</b>	<b>-\$137,982.77</b>	<b>\$81,381.60</b>	<b>-\$56,601.17</b>
8/17-9/16*	156,000	-\$21,049.09	\$13,884.00	-\$7,165.09
* not yet billed				

**Average net credit** **-\$7,673.16**

**Average net credit** **-\$9,433.53**