

Newtown Public Schools

# Superintendent's 2023-2024 Operational Budget Plan

### Proposed Budget 2023-2024

#### **BOARD OF EDUCATION**

Deborra Zukowski, Chair

John Vouros, Vice Chair

**Don Ramsey, Secretary** 

Dan Cruson

**Alison Plante** 

Janet Kuzma

Jennifer Larkin

#### **CENTRAL OFFICE**

Christopher Melillo~ Superintendent of Schools Anne Uberti ~ Assistant Superintendent of Schools

Tanja Vadas Director, Business & Finance

Dennis Colclough Director, Technology Deborah Mailloux-Petersen Director, Pupil Services

Mark Pompano Director, Security Kara DiBartolo Director, Teaching & Learning

> Suzanne D'Eramo Director, Human Resources

Robert Gerbert Director, Operations

Michelle Hiscavich Director, Performing and Fine Arts

### Proposed Budget 2023-2024

#### **Newtown Middle School**



**Jim Ross** Principal

**Brian Walsh** Assistant Principal



#### **Newtown High School**

**Dr. Kim Longobucco** Principal

Assistant Principals Dana Manning David Roach

Athletic Director Matthew Memoli

#### **Reed Intermediate School**



Dr. Matthew Correia Principal Jenna Connors Assistant Principal

#### Hawley Elem School



Christopher Moretti Principal Carla Tischio Lead Teacher

#### Sandy Hook Elem School



Dr. Kathy Gombos Principal Kelly MacLaren Lead Teacher

#### Middle Gate Elem School



Christopher Geissler Principal John Sullivan Lead Teacher

#### Head O'Meadow Elem School



Tim Napolitano Principal Carol Danenberg Lead Teacher

3

# **Newtown Mission**

The mission of the Newtown Public Schools, a partnership of students, families, educators and community, is to INSPIRE EACH STUDENT TO EXCEL in attaining and applying the knowledge, skills and attributes that lead to personal success while becoming a contributing member of a dynamic global community.

We accomplish this by creating an unparalleled learning environment characterized by • **High expectations • Quality instruction • Continuous improvement • Civic responsibility** 



# **Protect and Enhance** the Instructional Core















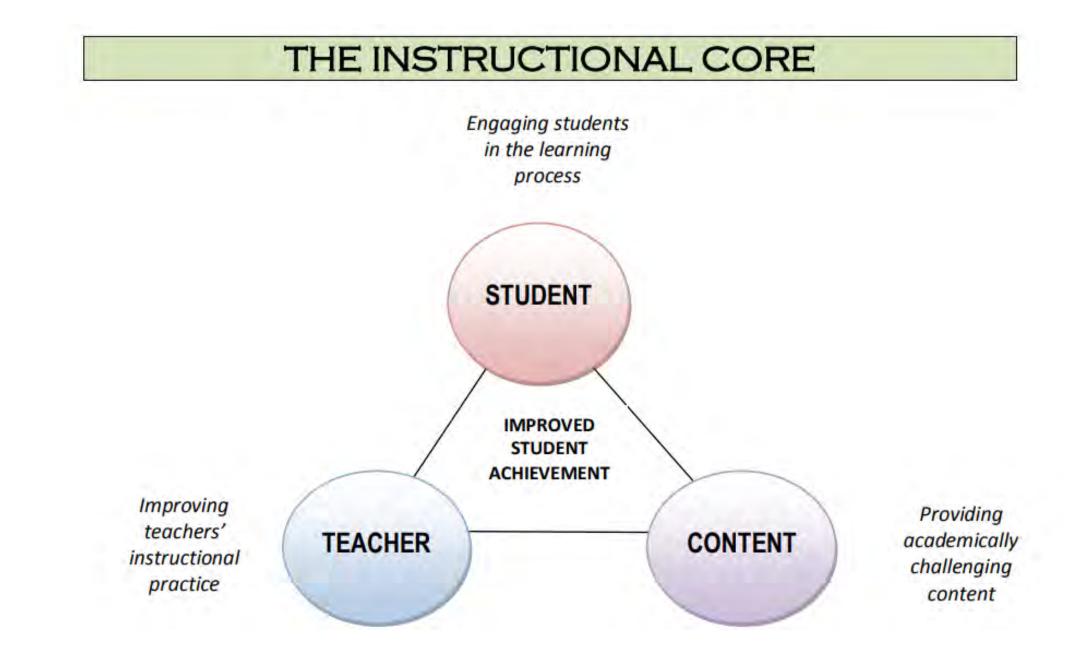






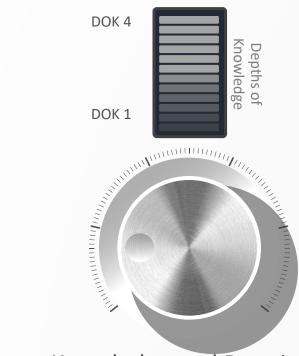






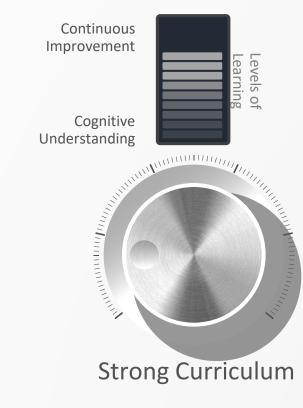
### Charting a Course

**Teacher** 

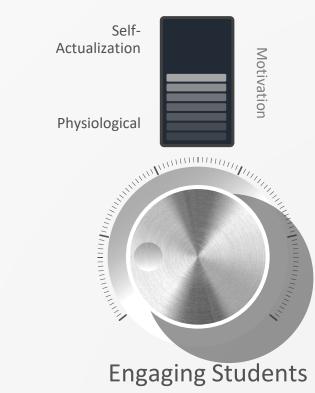


Knowledge and Practice

Content







# Improving Instructional Practice

- Implementing ongoing training for the newly implemented 6-8 Into Math program
- Facilitating K-12 curriculum and planning committees (ELA, Math, Science, Social Studies, Digital Literacy, PD)
- Designing continued training for ESL teachers
- Supplying intensive professional development to support K-3 teachers in the science of reading
- Requiring support and training for new teachers (TEAM)
- Providing opportunities to attendance at regional conferences
- Delivering professional development for K-8 Fine Arts teachers
- Organizing K-4 leadership goal-setting and planning meetings
- Offering 7-12 Inquiry training for science and social studies teachers
- Distributing speakers and trainers for professional development based on need
- Enhancing the training for paraprofessionals
- Providing professional development to support administrators
- Engaging in walkthrough protocols



# Providing rigorous and relevant content

- Enables ongoing design, revision and updating of K-12 curriculum
- Aligns K-3 reading resources with the mandated CSDE requirements effective July 1<sup>st</sup>, 2023
- Offers digital resources to complement teacher-directed instruction
  Content
- Includes an updated edition of Latin textbook
- Use of iReady and Dibels assessment to drive instruction to meet student needs



# **Engaging Students in the Learning Process**

- High School Teen Talk Counselor
- Hope Squad Advisors and Curriculum NMS & NHS
- Check-in Mental Health and Wellness Fair at NHS
- Family Assistance Coordinator (12/14)
- Responsive Classroom, Second Step, Project Adventure

**Student** 

- Signs of Suicide NMS & NHS
- Schoolwide academic and social activities
- Coordinator for Health & Wellness

## The 2023-2024 Budget: A Closer Look



# **Overcoming Obstacles**

- Sunsetting of Grants
- Increase in Special Education Services
- Managing Contractual Increases
- Reduction in Excess Cost Funding
- Addressing Interrupted Learning
- Accounting for Unfunded Mandates
- Managing the Labor Shortage
- Economic Climate
- Enrollment Shift

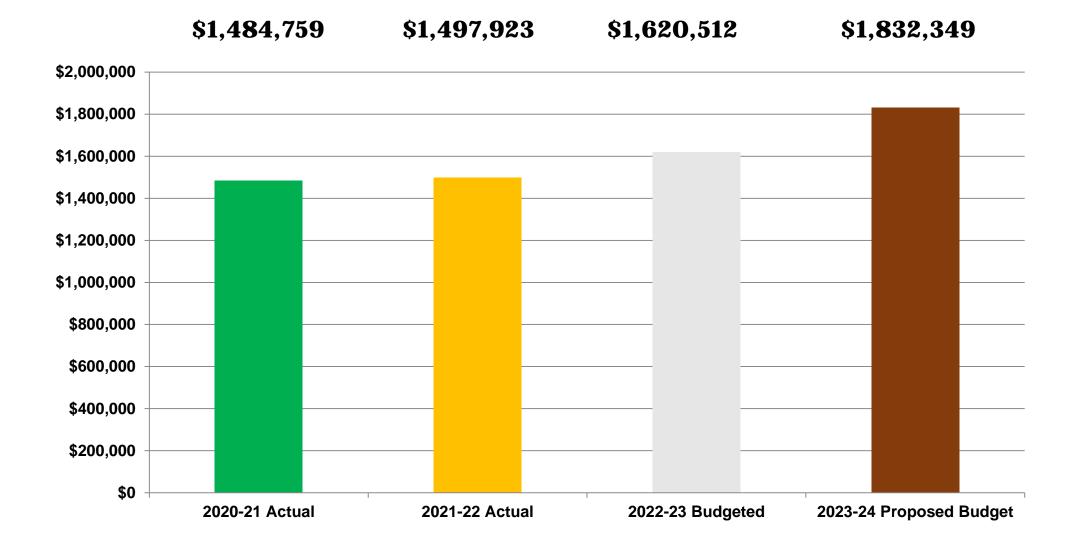
### Revenue & Special Revenue Offsets



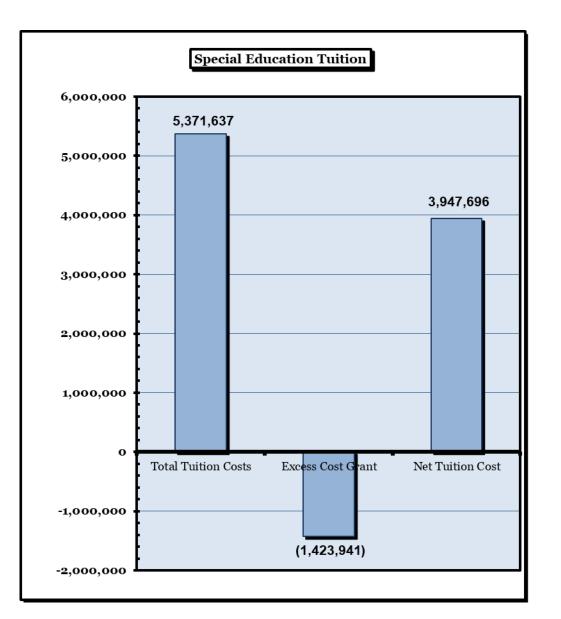
### BUDGET REVENUE SOURCES

	2022		2023		2024	
	Revenue \$	% of Total Budget	Revenue \$	% of Total Budget	Revenue \$	% of Total Budget
Tax Revenue	74,873,827	93.95%	77,547, 608	94.41%	81,390,361	94.65%
Education Cost Sharing	4,594,467	5.76%	4,495,691	5.47%	4,495,691	5.23%
Other Grants	30,512	0.04%	23,000	0.03%	29,997	0.03%
Local Tuition	51,510	0.06%	32,340	0.04%	37,620	0.04%
Parking Permits	30,000	0.04%	30,000	0.04%	30,000	0.04%
Miscellaneous Fees	117,382	0.15%	6,000	0.01%	6,000	0.01%
Total Funding Sources	\$79,697,698		\$82,134,639		\$85,989,669	

### **Special Education Excess Cost Grant**



### **Special Education Tuition**



# 2023-24 Superintendent's Operational Request

### **BUDGET REDUCTIONS**

Adm	From ninistrators Superintendent	Board of Education	Board of Finance Cou	
	Administrators' Initial Budget Requests	\$87,746,944	6.83%	
	Superintendent's Total Budget Reduction	\$1,757,275	2.14%	
	Superintendent's Requested Operational Plan	\$85,989,669	4.69%	

### SUPERINTENDENT'S BUDGET – MAJOR OBJECTS 2023-2024

MAJOR OBJECT	2023-24 REQUEST	\$ INCREASE	% INCREASE
Salaries	\$55,328,140	\$1,626,907	3.03%
Employee Benefits	\$12,537,333	\$594,943	4.98%
Purchased Professional Services	\$597,698	(\$75,443)	(11.21%)
Purchased Property Services	\$2,289,982	\$475,319	26.19%
Other Purchased Services	\$10,884,007	\$762,055	7.53%
Supplies	\$3,466,633	\$101,169	3.01%
Property & Equipment	\$709,965	\$370,255	108.99%
Other Objects	\$75,911	(\$175)	(0.23%)
Special Education Contingency	\$100,000	\$0	0.00%
TOTAL OPERATING BUDGET	\$85,989,669	\$3,855,030	4.69%

### **Object Summary**



### SALARIES AND BENEFITS DRIVERS

#### **Contractual Salary Increases**

- Teachers will receive 2.00% for top step only; all others will receive 0.50% plus step increase.
- Administrators will receive 2.00% wage increase.
- Custodial and Maintenance Union will be up for negotiations.
- Educational Personnel Union (Secretaries) will be up for negotiations.
- Nurses will receive 2.00% for top step only; all others will receive 1.50% with step movement.
- Paraeducators will receive a 2.00% increase with step movement.
  - Salaries make up 42.20% of the requested budget increase

#### <u>Benefits</u>

- Medical & Dental make up 73.87% of the benefit budget. The expected increase in this area is 5.78%
- FICA & Medicare make up 13.58% of the benefit budget. The expected decrease in this area is -0.25%
- Pensions are expected to increase by \$79,340 or 9.31%, primarily in the defined contribution plan.
- Other accounts include premiums & fees, life insurance, tuition reimbursement, unemployment, workers compensation and employee assistance program.
  - Benefits make up 15.43% of the requested budget increase

# **Staffing Allocations**



# Using School Funding More Efficiently

- We look to fill critical positions by reallocating resources to support special education
- Retaining certified math and reading interventionists to support tiered instruction through coaching, practice, and professional development
- Protecting current mental health and social and emotional support for staff and students
- Enhancing enrichment programming by incorporating existing makerspaces where students engage in hands-on problem solving and exploration of developing interests

#### **STAFFING**

### **Certified Staffing Requests – Additions**

Certified Staff	Position	F.T.E.	Salary
Hawley	Classroom Teacher	1.00	\$65,836

### Non-Certified Staffing Requests – Additions

Non-Certified Staff	Position	F.T.E.	Salary
Building & Grounds	Custodian – HAW (reinstating)	1.00	\$55,979

#### **STAFFING**

### Additional Positions Previously Funded By ESSER & NOVO Grants

Staff	Staff Position		Salary	
Hawley	Math Interventionist	0.50	\$40,466	
Sandy Hook	Math Interventionist	1.00	\$77 <i>,</i> 136	
Head O'Meadow	Math Interventionist	0.50	\$50,691	
Middle Gate	Reading Interventionist	0.50	\$35,261	
Reed Intermediate	Math Interventionist	1.00	\$106,42	
Middle School	Math Interventionist	1.00	\$84,249	
District	Health & Wellness Coord.	1.00	\$89,469	
Special Education	Portion of TAP	0.14	\$15,378	
Special Education	Sp. Ed. Teacher – SAIL	1.00	\$87,237	
Pupil Personnel	Social Worker – NHS	1.70	\$140,078	
Pupil Personnel	Social Worker – RIS	0.60	\$39,107	
Total Additions		8.94	\$765,501	

#### **STAFFING**

### **Certified Staffing Requests – Reductions**

Certified Staff	Position	F.T.E.	Salary
Sandy Hook	Classroom Teacher	-1.00	-\$65,836
Middle Gate	Classroom Teacher	-1.00	-\$65,836
Head O'Meadow	Classroom Teacher	-1.00	-\$65,836
Reed Intermediate	Science Teacher	-1.00	-\$65,836
Middle School	Math Teacher	-0.14	-\$12,039
High School	Tutor		-\$24,652
Special Education	Project Challenge	-0.80	-\$81,106
Total Cartified Deductio	22	4.0.4	Ć201 141
<b>Total Certified Reductio</b>	ns	-4.94	-\$381,14

### Non-Certified Staffing Requests – Reductions

Non-Certified Staff	Position	F.T.E.	<b>Salary</b> -\$14,459	
Hawley	Library Paraeducator	-0.57		
Hawley	Classroom Paraeducators	-1.54	-\$33,344	
Sandy Hook	Library Paraeducator	-0.57	-\$14,459	
Sandy Hook	Classroom Paraeducators	-1.54	-\$33,344	
Middle Gate	Library Paraeducator	-0.57	-\$14,459	
Middle Gate	Classroom Paraeducators	-1.54	-\$33,344	
Head O'Meadow	Library Paraeducator	-0.57	-\$14,459	
Head O'Meadow	Classroom Paraeducators	-1.54	-\$33,344	
Reed Intermediate	Classroom Paraeducators	-1.54	-\$33,344	
Special Education	Behavioral Therapist	-0.93	-\$25 <i>,</i> 479	
Special Education	Para – Prek & Elementary	-1.54	-\$34,337	
Special Education	Para – Reed Intermediate	-0.62	-\$13,276	
Pupil Personnel	Clerical (NMS Guidance)	-0.57	-\$19,889	

### **Staffing Summary**

Staff Category	F.T.E.	Salary
Certified Additions	1.00	\$65,836
Non-Certified Additions	1.00	\$55,979
Previously Grant Funded	8.94	\$765,501
Certified Reductions	-4.94	-\$381,141
Non-Certified Reductions	-13.64	-\$317,537
Total Staffing Request	-7.64	\$188,638

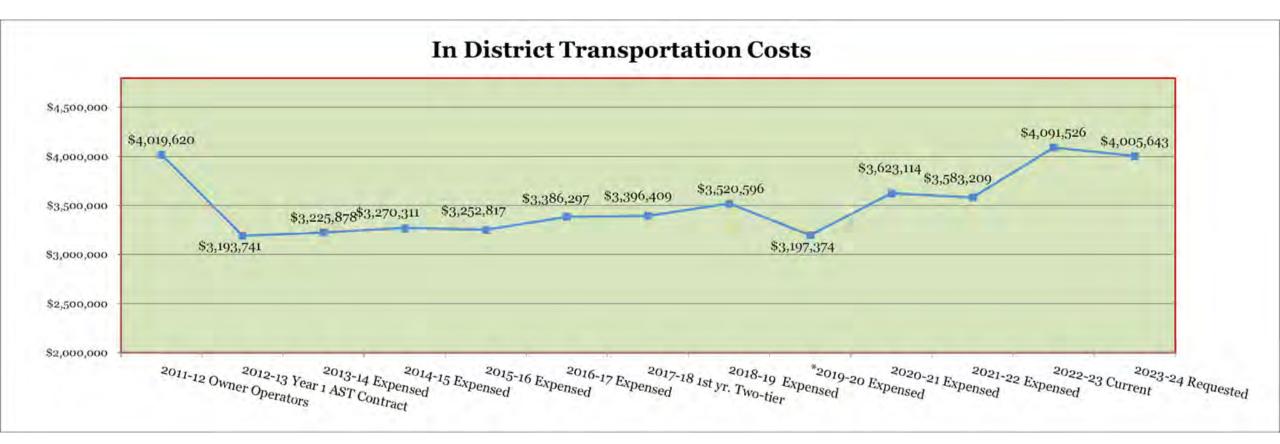
### OTHER PURCHASED SERVICES

This area of the budget is expected to increase by \$762,055 and makes up 19.77% of the requested budget increase.

#### **Drivers found in Other Purchased Services include:**

- The majority of this increase can be found in out-of-district tuition with a total increase of \$622,176 (this number also includes a small reduction in regular education out-of-district tuition)
- Transportation is expected to increase by \$104,345 with the increase coming from out-of-district transportation (this is a separate contract from our in-district transportation)
  - 2023-24 will be the second year of a five year contract for local in-district transportation.
    Although the contract includes an increase of 4%, the request for the in-district portion of this category has decreased by -\$85,883. This is due to the combination of routes in the current year.
  - Out-of-district transportation is expected to increase by \$190,228. This is due to an increase in the number of outplaced students as well as having to secure transportation from services outside of our contract with EdAdvance.
- All other areas of the budget are expected to increase by \$35,534

### **OTHER PURCHASED SERVICES - TRANSPORTATION**



### PURCHASED PROPERTY SERVICES DRIVERS

This area of the budget is expected to increase by \$475,319 and makes up 12.33% of the total budget increase.

#### **Drivers found in purchased property services include:**

- Building & Site Maintenance Projects is expected to increase by \$457,000
  - These projects occur each year as repair and replacements are required to maintain all of our schools. The costs for these projects typically average around \$500,000.
  - For the past two years, the Town has funded these projects in full.
  - The current year's budget was funded in full for building and site maintenance projects through the Town's Capital Non-recurring fund.

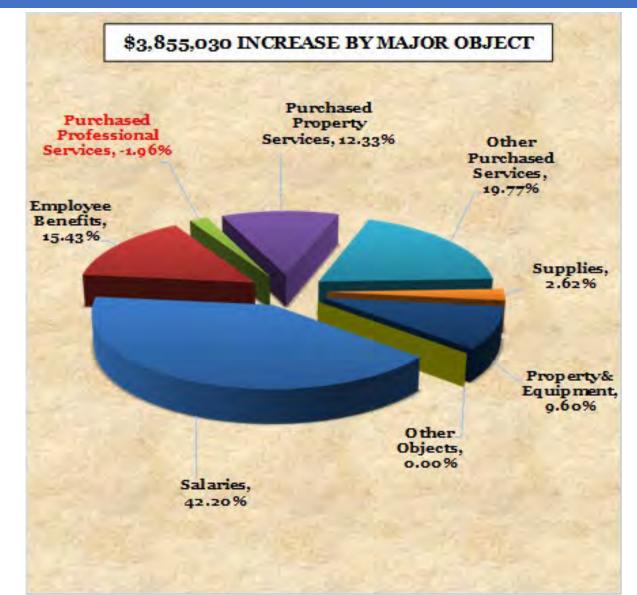
### PROPERTY AND EQUIPMENT

This area of the budget is expected to increase by \$370,255 and makes up 9.60% of the requested budget increase.

#### **Drivers found in property & equipment include:**

- <u>Technology equipment is expected to increase by \$405,972</u>
  - The town has funded a portion of these purchases over the last three years by use of the Town's capital non-recurring account. The BOE current budget was reduced by \$144,540 of town funding, thus inflating this increase.
  - The equipment budget for technology includes \$292,262 for chromebooks and licensing to replace student computers.
- Also included in this request \$23,450 for furniture requests at the school level.

### PERCENTAGE OF BUDGET INCREASE BY MAJOR OBJECT



**Benefits** – due to the restructuring of our plan, a decision that was made years ago, we've been able to self-sustain a reasonable balance in our medical fund, mitigating the rising costs and unpredictable fluctuations inherent in traditional insurance plans.

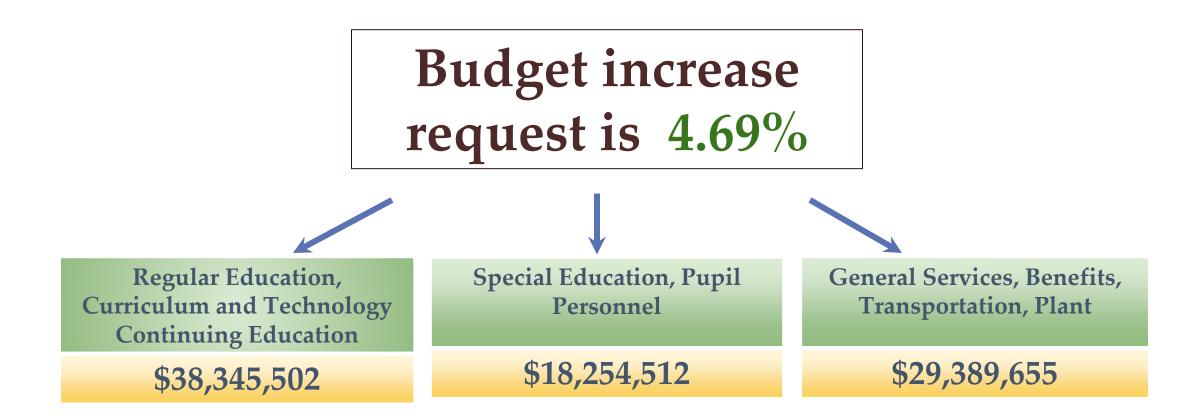
**Energy -** although energy costs are always on the rise, through diligence and collaborative efforts, we have maintained a level of certainty & stability for our District with competitive third-party pricing for electricity and implementation of the virtual net metering program, now running at six of our seven schools.

**Facilities -** our facilities consistently undergo evaluation of needs and priorities, which lead to appropriate plans and timelines for the replacement of lighting fixtures, boilers, switches and other mechanicals that help us control and reduce the cost of energy.

**Technology Platforms & Communications –** we continue to work toward using digital resources, moving to a 1-1 device for students, ensuring all families have technology tools for communication and provide staff and leaders the capacity for student analysis including built in tools for intervention tracking and progress monitoring.

DECISIONS

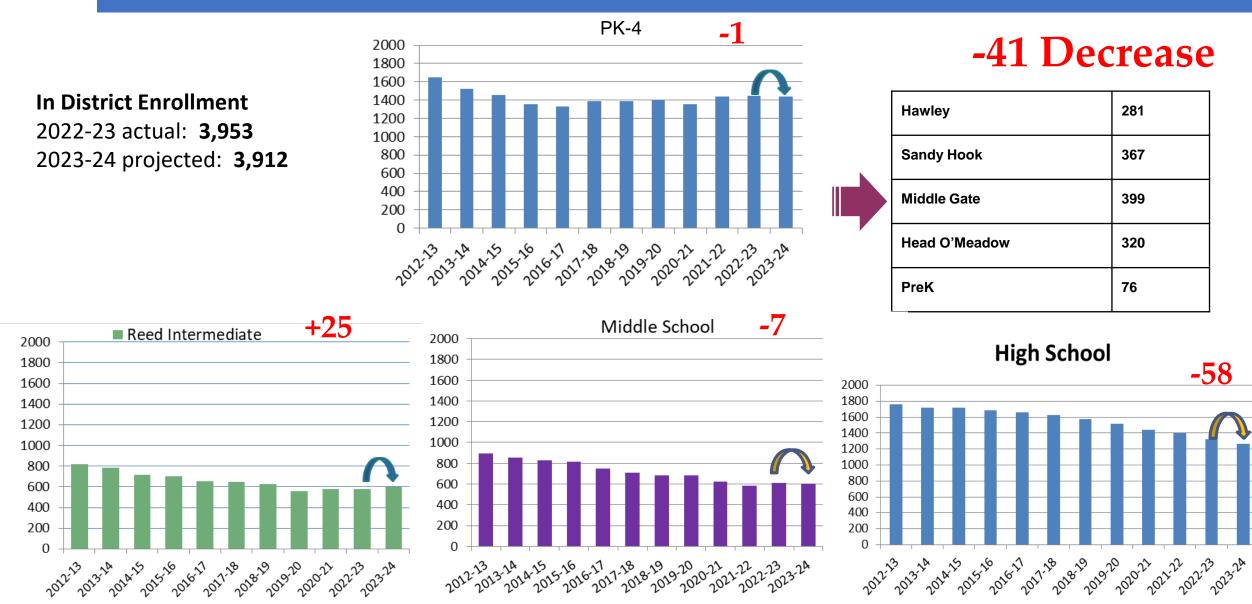
### BUDGET BREAKDOWN



# Student Enrollment & Supporting Data



### **Enrollment Overview**



# Net Current Expenditure Per Pupil DRG-B

District		NCEP
Name		
	2021-2022	
GREENWICH		\$26,311
MADISON		\$22,882
FAIRFIELD		\$21,581
NEW FAIRFIELD		\$21,314
MIDDLEBURY		\$20,621
SOUTHBURY		\$20,621
NEWTOWN		\$20,035
BETHANY		\$19,955
WEST HARTFORD		\$19,915
GUILFORD		\$19,795
GLASTONBURY		\$19,655
WOODBRIDGE		\$19,638
ORANGE		\$19,530
AVON		\$19,225
SIMSBURY		\$19,123
GRANBY		\$18,880
FARMINGTON		\$18,849
CHESHIRE		\$18,809
BROOKFIELD		\$18,209
MONROE		\$17,837
TRUMBULL		\$17,628
SOUTH WINDSOR		\$16,423

# Net Current Per Pupil Area Districts

Town	Ŧ	NetPPE	-
DANBURY		Under Review	N
SHELTON		Under Review	N
DISTRICT NO. 12		\$35,6	89
REDDING		\$26,6	21
DISTRICT NO. 9		\$26,3	36
DISTRICT NO. 14		\$24,7	80
WESTON		\$24,2	62
WILTON		\$22,9	80
RIDGEFIELD		\$22,3	94
DISTRICT NO. 17		\$22,3	50
EASTON		\$21,9	53
FAIRFIELD		\$21,5	81
NEW FAIRFIELD		\$21,3	14
DISTRICT NO. 15		\$20,6	21
NEWTOWN		\$20,0	35
OXFORD		\$18,6	15
BROOKFIELD		\$18,2	09
MONROE		\$17,8	37
TRUMBULL		\$17,6	28
SEYMOUR		\$17,5	82
BETHEL		\$17,5	07
NEW MILFORD		\$16,9	75
NAUGATUCK		\$16,8	41

		NCEP	CHESTER
		2021-2022	DARIEN
District	Ŧ	(Col 1 / 👻	 WINDSOR LOCKS
Name		Col 2)	 EAST GRANBY
			 DISTRICT NO. 18
DANBURY		Under Review	WILTON
SHELTON		Under Review	MADISON
SHARON		\$52,502	MANSFIELD
DISTRICT NO. 12		\$35,689	MILFORD
CANAAN		\$35,003	ANDOVER
DISTRICT NO. 1		\$32,081	LITCHFIELD
CORNWALL		\$31,309	EAST HADDAM
NORFOLK		\$30,457	RIDGEFIELD
KENT		\$30,026	WILLINGTON
WESTBROOK		\$29,621	DISTRICT NO. 17
HAMPTON		\$28,202	BRANFORD
SALISBURY		\$28,069	NEW CANAAN
NORTH CANAAN		\$27,320	LEBANON
SCOTLAND		\$27,104	ASHFORD
UNION		\$26,791	 NEW HARTFORD
DISTRICT NO. 6		\$26,730	THOMPSON
REDDING		\$26,621	WINCHESTER
DISTRICT NO. 11		\$26,470	EASTON
DISTRICT NO. 9		\$26,336	HAMDEN
GREENWICH		\$26,311	VOLUNTOWN
CHAPLIN		\$25,834	CLINTON
OLD SAYBROOK		\$25,787	MIDDLETOWN
DISTRICT NO. 13		\$25,664	FAIRFIELD
COLEBROOK		\$25,376	STAFFORD
ESSEX		\$25,055	NORWALK
DISTRICT NO. 14		\$24,780	NEW FAIRFIELD
BLOOMFIELD		\$24,551	STONINGTON
DEEP RIVER		\$24,460	FRANKLIN
DISTRICT NO. 7		\$24,371	WINDHAM
WESTON		\$24,262	NORWICH
SHERMAN		\$24,170	DISTRICT NO. 8
WESTPORT		\$24,149	DERBY
EASTFORD		\$24,032	WATERFORD
EAST WINDSOR		\$23,953	DISTRICT NO. 5
HARTLAND		\$23,916	WALLINGFORD
HARTFORD		\$23,783	NEW HAVEN
BARKHAMSTED		\$23,376	WINDSOR
BOZRAH		\$23,329	STAMFORD
DISTRICT NO. 4		\$23,313	DISTRICT NO. 15

	\$23,289	
	\$23,180	
	\$23,113	
	\$23,019	
	\$22,995	
	\$22,980	
	\$22,882	
	\$22,758	
	\$22,591	
	\$22,574	
	\$22,494	
	\$22,438	Statewide Net
	\$22,394	
	\$22,383	
	\$22,350	Current Per Pupil
	\$22,294	eurrent i er i upri
	\$22,164	
	\$22,125	Expenditures
	\$22,104	
	\$22,007	
	\$22,004	
	\$21,959	
	\$21,953	Newtown Net PPE
	\$21,848	Newlown Net PPE
	\$21,755	
	\$21,739	is ranked
	\$21,736	IS LALINEU
	\$21,581 \$21,529	
	\$21,329	91 out of 164
_	\$21,314	
	\$21,216	1
	\$21,208	districts
	\$21,162	
	\$21,138	
	\$21,127	
	\$20,996	
	\$20,977	
	\$20,958	
	\$20,917	
	000,000	

\$20,838 \$20,713 \$20,679

\$20,621

DISTRICT NO. 19	\$20,617
	\$20,474
	\$20,395
	\$20,382
	\$20,322
	\$20,301
	\$20,224
	\$20,117
	\$20,051
	\$20,035
PRESTON	\$19,987
BETHANY	\$19,955
WEST HARTFORD	\$19,915
PLYMOUTH	\$19,865
GUILFORD	\$19,795
COLUMBIA	\$19,770
CANTON	\$19,696
GLASTONBURY	\$19,655
WOODBRIDGE	\$19,638
NORTH BRANFORD	\$19,636
MARLBOROUGH	\$19,617
ORANGE	\$19,530
PLAINVILLE	\$19,324
MANCHESTER	\$19,315
AVON	\$19,225
PORTLAND	\$19,180
SALEM	\$19,163
EAST HAMPTON	\$19,146
SIMSBURY	\$19,123
WATERTOWN	\$19,122
NORTH HAVEN	\$19,120
SOMERS	\$19,087
	\$19,056
	\$18,929
	\$18,895
GRANBY	\$18,880
FARMINGTON	\$18,849
COLCHESTER	\$18,838
MONTVILLE	\$18,821
CHESHIRE	\$18,809
BRIDGEPORT	\$18,748
STRATFORD	\$18,721
SPRAGUE	\$18,695
ROCKY HILL	\$18,690
	BETHANY WEST HARTFORD PLYMOUTH GUILFORD COLUMBIA CANTON GLASTONBURY WOODBRIDGE NORTH BRANFORD MARLBOROUGH ORANGE PLAINVILLE MANCHESTER AVON PORTLAND SALEM EAST HAMPTON SIMSBURY WATERTOWN NORTH HAVEN SOMERS KILLINGLY CANTERBURY SUFFIELD GRANBY FARMINGTON COLCHESTER MONTVILLE CHESHIRE BRIDGEPORT STRATFORD

DISTRICT NO. 16	\$18,647
OXFORD	\$18,615
LISBON	\$18,456
BRISTOL	\$18,405
POMFRET	\$18,347
GROTON	\$18,320
TOLLAND	\$18,267
PLAINFIELD	\$18,266
BROOKFIELD	\$18,209
STERLING	\$18,203
EAST HAVEN	\$18,176
CROMWELL	\$18,134
ANSONIA	\$18,106
GRISWOLD	\$18,067
VERNON	\$17,969
COVENTRY	\$17,938
ENFIELD	\$17,872
WETHERSFIELD	\$17,864
MONROE	\$17,837
DISTRICT NO. 10	\$17,704
TRUMBULL	\$17,628
SEYMOUR	\$17,582
NEW BRITAIN	\$17,525
BETHEL	\$17,507
NORTH STONINGTON	\$17,462
THOMASTON	\$17,401
WEST HAVEN	\$17,262
SOUTHINGTON	\$17,102
BROOKLYN	\$17,097
NEW MILFORD	\$16,975
NAUGATUCK	\$16,841
WATERBURY	\$16,780
WOODSTOCK	\$16,702
LEDYARD	\$16,496
SOUTH WINDSOR	\$16,423
EAST HARTFORD	\$16,164
ELLINGTON	\$16,162
WOLCOTT	\$15,694
MERIDEN	\$15,659

### A Budget Commitment

